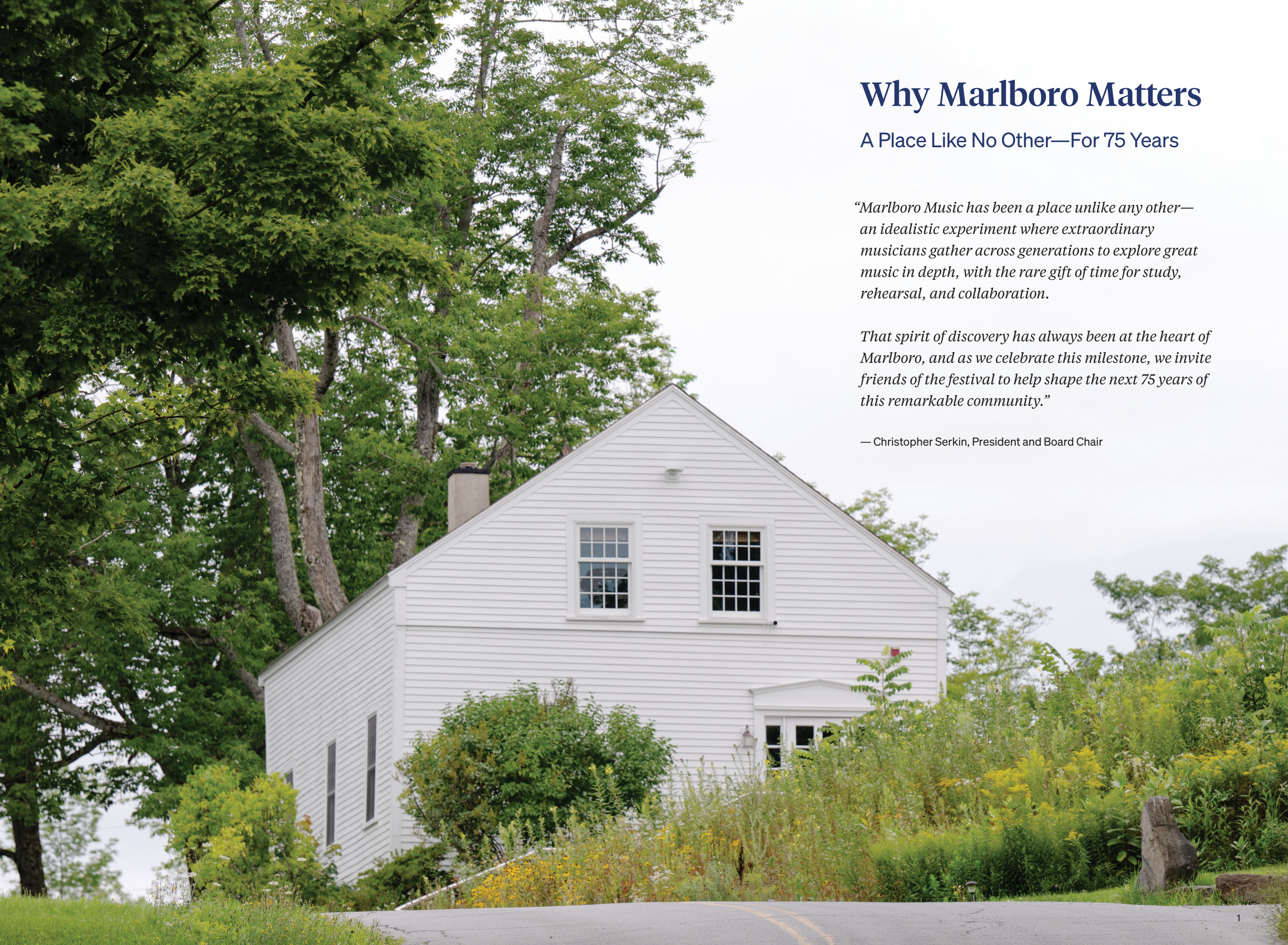


Marlboro Music at 75

Honoring a legacy. Investing in the future.



MARLBORO
MUSIC



Why Marlboro Matters

A Place Like No Other—For 75 Years

*“Marlboro Music has been a place unlike any other—
an idealistic experiment where extraordinary
musicians gather across generations to explore great
music in depth, with the rare gift of time for study,
rehearsal, and collaboration.”*

*That spirit of discovery has always been at the heart of
Marlboro, and as we celebrate this milestone, we invite
friends of the festival to help shape the next 75 years of
this remarkable community.”*

— Christopher Serkin, President and Board Chair

Marlboro Music was founded in 1951, in the aftermath of World War II, as an act of belief: in the power of collaboration, in the necessity of listening, and in the idea that music could help heal a fractured world.

From the beginning, Marlboro has brought musicians together in a spirit of trust, shared inquiry, and deep listening. Today, it continues to unite artists across generations and traditions, affirming that deep work grounded in care and collaboration carries lasting meaning.

Marlboro has always resisted the pressures of competition and display, offering something increasingly rare: time to rehearse deeply, question assumptions, and listen closely to the music and to one another.

Below: Audience outside the Dining Hall, 1950s. Opposite page from top: Stephanie Zyzak, Mitsuko Uchida, and Carys Sutherland; Duncan Henry, Jose Vicenté Castelló, and Arthur Stockel.



“Marlboro is a place where we try to understand the music—not to show how well we play, but to reveal what the composer intended.”

— Rudolf Serkin



Over seven decades, this commitment has shaped generations of artists and left an indelible mark on musical life in the United States and beyond.

Marlboro Music has been a quiet force behind America’s deepening love of chamber music, shaping how the music is played, heard, and passed on.

From the hills of southern Vermont, Marlboro has sent generations of artists into the world, many of whom now serve as principal players, acclaimed soloists, chamber musicians, educators, and artistic leaders across the country, bringing the values and musical rigor forged at Marlboro into concert halls, classrooms, and communities worldwide.

Marlboro is not simply a school or a festival: it is a living community and a set of values, reimagined and sustained year after year by those who believe that depth matters; a place where the music-making each summer is at the highest levels of international excellence. Our goal is not just self-expression, but revelation.



As we look toward the next 75 years, Marlboro’s mission is more relevant and urgent than ever.

Serving Music and Musicians: The Rare Gift of Time and Space

In today's frenetic musical landscape, marked by relentless schedules, financial pressures, and the demand for constant visibility, Marlboro remains a refuge for musicians. Here, they are free to set aside performance obligations and immerse themselves fully in their craft.

Senior artists and emerging musicians rehearse as equals in a spirit of inquiry. The focus shifts away from individual achievement toward collective understanding, revealing the inner truth of the music and the intentions of the composer.

Marlboro measures success not in numbers, but in depth—in the experiences and moments of discovery that shape musicians for a lifetime.

“There’s something timeless about Marlboro. The freedom to just live in the music, to explore and create without limits in the most honest and sincere way.”

— A young violinist



Violinist Tiffany Chang

Nurturing a Sense of Place: A Landscape That Listens



A view from the Marlboro campus

Nestled on 560 acres in the hills of southern Vermont, Marlboro's campus is more than a backdrop—it is an essential partner in the creative process. Historic farm buildings, winding trails, open fields, and quiet gathering spaces create an environment that encourages focus, reflection, and connection with the natural world.

For 75 summers, this landscape has given rise to some of the most consequential music-making of our time. It has held, nurtured,

and supported an artistic community that annually gathers and renews itself. It has provided creative nourishment and inspiration for generations.

By tending carefully to this place, we ensure that it continues to inspire artistic discovery for decades to come.

OVER THE NEXT DECADE, MARLBORO WILL:

- Preserve and strengthen its residential model by ensuring all musicians and their families are fully supported without the distraction of daily pressures.
- Expand artistic and educational opportunities through special collaborations, invited artists, campus residencies, and Musicians from Marlboro tours that share discoveries with audiences both near and far.
- Nurture the next generation of artistic leaders through mentorship, advanced training, and retreat opportunities that foster excellence, insights, and perspective.

OVER THE NEXT DECADE, MARLBORO WILL:

- Steward and preserve its land and historic buildings, caring for the woods, trails, gardens, and gathering places that define the campus.
- Renew and upgrade facilities and infrastructure to ensure accessibility, sustainability, efficiency, and comfort for current and future generations.
- Activate the campus year-round with artistic residencies and mission-aligned programs specifically connected to the arts, education, and the environment and extend Marlboro's collaborative spirit, while protecting the integrity of the summer season.

Cultivating Community & Civil Discourse: A Community—and an Ideal



Anthony McGill, Nathan Chan, Emilie-Anne Gendron, Zhanbo Zheng, and Hye-Jin Kim

Marlboro's essence is its people: musicians, staff, trustees, donors, partners, and friends, bound together by shared values. Community at Marlboro is not incidental. It is the method by which the work is done. Senior artists return year after year not for prestige, but for the opportunity to mentor, listen, and renew their own artistic lives. Young musicians arrive ready to learn and depart transformed by the experience of being truly heard.

Beyond music, Marlboro offers something rare and deeply needed: a living model of civil discourse. In an era marked by division and polarization, Marlboro demonstrates how individuals with differing perspectives can work together toward shared goals—through attentive listening, mutual respect, and generosity of spirit.

OVER THE NEXT DECADE, MARLBORO WILL:

- Share broadly how the values of chamber music—listening, humility, collaboration—apply far beyond the arts.
- Ensure that financial need is never a barrier, so that the most talented young musicians can contribute their voices and benefit from the wisdom of others.
- Remain welcoming and accessible, including through free open rehearsals that allow visitors to witness diverse artistic perspectives.
- Promote tolerance and understanding. They are the foundation of creative and democratic life.

An Invitation to Partner in Marlboro's Future

As Marlboro Music looks ahead to its next 75 years, we seek philanthropic partners who share our belief in collaboration and artistic integrity. This comprehensive campaign offers a select set of opportunities that align directly with Marlboro's enduring values and long-term priorities. We seek investments that are intended to secure and extend what Marlboro already does at the highest level—strengthening the artistic program, preserving the campus, and supporting the people who animate its ideals.

As a center for advanced artistic development, Marlboro Music operates with very limited earned income; seasonal ticket sales cover only a very small share of the larger cost of annual operations.

Philanthropy therefore plays an essential role in sustaining our work—work we steward with care, discipline, and long-term perspective. Fiscally responsible, Marlboro Music ensures balanced operating budgets and preservation of endowment principal.

Gifts to Marlboro, especially those made in memory or in honor of loved ones, are carefully managed, thoughtfully

acknowledged, and designed to support the institution in perpetuity. For some partners, this campaign also presents an opportunity to consider a planned or legacy gift, ensuring that Marlboro's values and the music it serves endure for generations to come.

Endowment and designated fund gifts may be fulfilled over three to five years, may be named in honor or memory of a loved one, and are invested in perpetuity, providing annual support through a board-designated draw.

As we undertake this campaign, continued and increased participation in Marlboro's Annual Fund remains essential to the institution's fiscal health and artistic vitality. Annual gifts provide the flexible support that sustains the music-making at the heart of Marlboro's mission—supporting the musicians in residence, caring for the campus and its facilities, and ensuring that each season can unfold with the depth and focus that define the Marlboro experience. Alongside long-term investments in endowment and special initiatives, these annual contributions help sustain Marlboro's work season by season while securing its future for generations to come.

Ensuring Artistic Excellence

Marlboro's artistic heart is its people—senior musicians who lead with wisdom and generosity, and emerging artists who arrive ready to listen, learn, and grow.

These opportunities ensure that Marlboro remains a place where music can be explored at the highest level, free from commercial pressure. Thank you for helping us achieve these goals, at whatever level you are able. Your partnership is deeply appreciated.

SIGNATURE OPPORTUNITIES

Artistic Director Chairs — \$5 million each
Endows the leadership that guides Marlboro's artistic vision. (Two opportunities)

Senior Musicians Fund — \$5 million or more
Ensures that senior artists can devote up to seven weeks each summer to mentoring, rehearsing, and renewing their artistic lives, confident that they can do so without professional sacrifice.

Fellowships for Musicians — \$100,000
Supports a young musician annually, ensuring that financial need is never a barrier to participation. (Multiple opportunities)

PROGRAMMATIC & CREATIVE LEADERSHIP

Special Artistic Initiatives Fund — \$2.5 million
Provides flexible support for new collaborations, invited artists, and exploratory projects.

Named Composer-in-Residence — \$1 million
Sustains a composer's deep engagement with the Marlboro community.

Young Composer Fund — \$200,000
Supports emerging composers and the development of new work.

Early Music Fund — \$200,000
Ensures continued exploration of early repertoire through historically informed practice.

Artist Residency Funds — \$250,000 or more
Enables focused residencies and retreats beyond the summer season.

Strengthening a Sense of Place

Marlboro's 560-acre campus is not incidental—it is essential.

These opportunities ensure that the physical environment continues to inspire creativity, sustain community, and welcome future generations.

CAMPUS STEWARDSHIP & RENEWAL

Campus Reserve — \$25 million or more
Provides long-term resources for land stewardship, infrastructure, and major systems.

Housing Reserve and Building Funds — \$10 million or more
Ensures comfortable, inspiring living spaces for musicians, their families, and festival staff.

Buildings & Grounds Master Plan — \$150,000
Supports a comprehensive, mission-aligned vision for the campus.

Concert Hall Renovation, Entry Pavilion & Box Office
A transformational project to enhance the audience and artist experience.

Naming Opportunities for Existing Buildings
Honors individuals or families while preserving Marlboro's historic character.

Building Our Community

Marlboro's influence extends far beyond its campus—through tours, recordings, archives, and shared history.

These investments strengthen Marlboro's ability to connect people to music and to one another.

EXTENDING MARLBORO'S REACH

Musicians from Marlboro Tour Program Endowment — \$5 million
Sustains a touring program that shares Marlboro's discoveries with audiences.

Recording & Technology Fund — \$3 million
Supports recording infrastructure, digital access, and evolving technologies.

Archives & Exhibition Fund — \$2 million
Preserves and shares Marlboro's legacy through listening rooms, exhibitions, and interactive displays.

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A Personal Conversation

These opportunities are offered as points of entry, not prescriptions.

Many of Marlboro's most meaningful investments have grown from conversations about values, legacy, and the impact one aspires to have.

We welcome the chance to explore how your philanthropic goals might align with Marlboro's future. Together, we can ensure that this rare and remarkable community continues to serve music and the world with integrity and generosity of spirit.

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